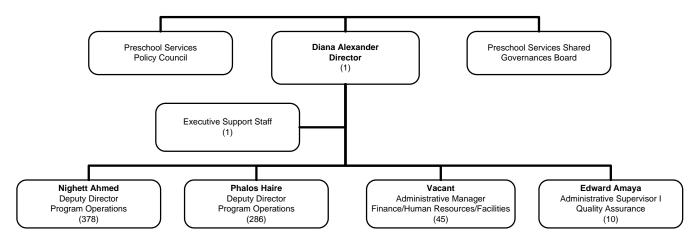
PRESCHOOL SERVICES Diana Alexander

DEPARTMENT MISSION STATEMENT

Preschool Services improves the well-being of children, empowers families and strengthens communities.



ORGANIZATIONAL CHART



2015-16 SUMMARY OF BUDGET UNITS

	Requirements	Sources	Use of / (Contribution to) Fund Balance	Available Reserves	Staffing
Special Revenue Funds					
Preschool Services	50,196,486	50,356,028	(159,542)	0	721
Total Special Revenue Funds	50,196,486	50,356,028	(159,542)	0	721

2015-16

2014-15 MAJOR ACCOMPLISHMENTS

- Received the Early Head Start Child Care Partnership Grant from the Office of Head Start. This partnership
 will help increase the quality of comprehensive services to children aged 0 to 3 years old and offer various
 family engagement services.
- Increased the number of teachers with a Bachelor's or advanced degree by 10%, at a level above the 50% Head Start nation-wide requirement.
- Received funding from First Five San Bernardino for Mentor Coaching to improve the quality of ongoing professional growth opportunities for child care providers and family child care homes.



- Collaborated with Department of Public Health, Department of Community Development and Housing, and the San Bernardino County Superintendent of Schools for a Building Upward Mobility pilot to provide a literacy training module for residents of an affordable housing complex.
- Purchased a new warehouse to centralize and maintain the entire department's school supplies and equipment.

DEPARTMENT PERFORMANCE MEASURES

COUNTY GOAL: SERVICES NEED	Measure	2013-14 Actual	2014-15 Target	2014-15 Est.	2015-16 Target	
SERVICES NEEL	NEW	Actual	rarget	ESI.	rarget	
OBJECTIVE	Partner with County and non-County agencies and maximize the use of Federal and State programs and funding to address the public health, safety and social service needs of County residents and move participants to self-sufficiency.	Percentage of children who show growth in literacy skills utilizing the	0	0	0	75%
STRATEGY	Promote school readiness.	Desired Results				
STRATEGY	Increase literacy skills with focus on letter and word knowledge in preschool age (3-5 yrs) children attending a year round program to prepare for kindergarten.	Developmental Profile (DRDP) 2015.				
COUNTY GOAL:	PROVIDE FOR THE SAFETY, HEALTH AND SOCIAL		2013-14	2014-15	2014-15	2015-16
SERVICES NEED	OS OF COUNTY RESIDENTS	Measure	Actual	Target	Est.	Target
	Partner with County and non-County agencies and maximize the use of Federal and State programs and	NEW				
OBJECTIVE	funding to address the public health, safety and social service needs of County residents and move participants to self-sufficiency.	Percentage of children who show growth in social & emotional skills	0	0	0	25%
STRATEGY	Increase social & emotional skills in toddlers (18 mos-3 yrs) attending a year round program to prepare for transition into a preschool program.	utilizing the DRDP 2015.				
	PROVIDE FOR THE SAFETY, HEALTH AND SOCIAL		2013-14	2014-15	2014-15	2015-16
SERVICES NEED	DS OF COUNTY RESIDENTS	Measure	Actual	Target	Est.	Target
OBJECTIVE	Partner with County and non-County agencies and maximize the use of Federal and State programs and funding to address the public health, safety and social service needs of County residents and move participants to self-sufficiency.	NEW Number of foster children enrolled.	0	0	0	250
STRATEGY	,					
STRATEGY	Enhance the referral process of enrollment with the Children and Family Services Department.					
	PROVIDE FOR THE SAFETY, HEALTH AND SOCIAL		2013-14	2014-15	2014-15	2015-16
SERVICES NEED	DS OF COUNTY RESIDENTS	Measure	Actual	Target	Est.	Target
OBJECTIVE	Partner with County and non-County agencies and maximize the use of Federal and State programs and funding to address the public health, safety and social service needs of County residents and move participants to self-sufficiency.					
STRATEGY	Identify obese and/or overweight children in an effort to promote a healthy lifestyle.	Percentage of full day children identified as obese or overweight whose	45%	10%	27%	15%
STRATEGY	Promote nutrition education programs for parents at each school site.					
STRATEGY	Ensure that children receive both nutrition curriculum and physical activity daily within the classroom schedule.	BMI is reduced.				
STRATEGY	Decrease the number of children who are initially identified as obese or overweight from the higher level of Body Mass Index (BMI) classification to the next lower level by children's heights and weights.					



Preschool Services

DESCRIPTION OF MAJOR SERVICES

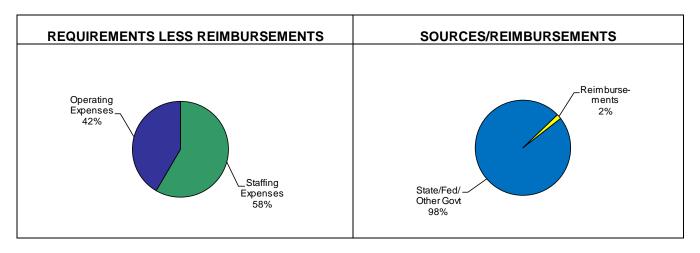
The Preschool Services Department (PSD) administers the Federal Head Start and Early Head Start programs, Early Head Start – Child Care Partnership Grant, California Department of Education State Preschool program, as well as the Child and Adult Care Food Program in 43 locations throughout the County of San Bernardino.

Budget at a Glance	
Requirements Less Reimbursements Sources/Reimbursements Use of/ (Contribution to) Fund Balance** Total Staff	\$51,017,486 \$51,177,028 (\$159,542) 716

The programs are fully funded from Federal and State sources with no Net County Cost.

PSD serves about 6,000 low income and disadvantaged families with children from birth to 5 years of age and pregnant women. PSD's priority population includes children in foster care, those who are homeless and children with special needs and/or disabilities. In addition, our programs offer comprehensive child development and family support services to all enrolled children and families which include: physical health, nutrition and mental health to strengthen the child's capacity to participate successfully in school.

2015-16 RECOMMENDED BUDGET



^{**} Contribution to Fund Balance appears as a negative number and increases Available Reserves.



ANALYSIS OF 2015-16 RECOMMENDED BUDGET

GROUP: Human Services
DEPARTMENT: Preschool Services
FUND: Preschool Services

BUDGET UNIT: RSC HPS
FUNCTION: Public Assistance
ACTIVITY: Other

	2011-12 Actual	2012-13 Actual	2013-14 Actual	2014-15 Estimate	2014-15 Modified Budget	2015-16 Recommended Budget	Change From 2014-15 Modified Budget
Requirements Staffing Expenses Operating Expenses Capital Expenditures	28,965,970 18,824,347 286,185	28,399,414 18,562,930 238,899	28,179,918 18,367,419 43,291	27,778,394 21,111,281 301,917		29,774,903 21,198,583 44,000	572,683 119,222 (246,403)
Total Exp Authority Reimbursements	48,076,502 (583,846)	47,201,243 (645,180)	46,590,628 (628,021)	49,191,592 (778,101)	50,571,984 (821,000)	51,017,486 (821,000)	445,502 0
Total Appropriation Operating Transfers Out	47,492,656 1,070	46,556,063 174,712	45,962,607 121,738	48,413,491 2,047,477	49,750,984 2,388,000	50,196,486 0	445,502 (2,388,000)
Total Requirements	47,493,726	46,730,775	46,084,345	50,460,968	52,138,984	50,196,486	(1,942,498)
Sources Taxes Realignment State, Fed or Gov't Aid Fee/Rate Other Revenue	0 0 47,000,879 135 598,452	0 0 46,390,348 74,999 295,976	0 0 45,563,156 61,902 15,673	0 0 50,216,477 17,501 144,639	0	0 0 50,336,028 20,000 0	0 0 (1,771,247) (55,000) (33,900)
Total Revenue Operating Transfers In	47,599,466 122,015	46,761,323 0	45,640,731 41,458	50,378,617 0	52,216,175 0	50,356,028 0	(1,860,147) 0
Total Financing Sources	47,721,481	46,761,323	45,682,189	50,378,617	52,216,175	50,356,028	(1,860,147)
Fund Balance Use of / (Contribution to) Fund Balance** Available Reserves	(227,755)	(30,548)	402,156	82,351	(77,191) 0	(159,542) 0	(82,351) 0
Total Fund Balance					(77,191)	(159,542)	(82,351)
Budgeted Staffing*	732	706	674	707	707	721	14

^{*}Data represents modified budgeted staffing

MAJOR EXPENDITURES AND REVENUE IN 2015-16 RECOMMENDED BUDGET

Major expenditures include staffing expenses of \$29.8 million to fund 721 budgeted positions who administer preschool program services. Operating expenses of \$21.2 million include contracts for temporary help, food, subcontractors, and transportation. Also included are transfers to other County departments for services such as data processing, facilities management, insurance, lease payments, human services, and information technology systems support and human resources. Capital expenditures of \$44,000 fund the purchase of 2 vehicles for the Early Head Start – Child Care Partnership grant. Reimbursements of \$821,000 are from the Department of Behavioral Health for the operation of the Prevention and Early Intervention and the Low-Income First Time Mothers (LIFT) programs. These programs provide children with identified social-emotional developmental challenges, as well as at risk low income first time pregnant mothers, with support services and parent/teacher training.

Sources of \$50.4 million are primarily from the State and Federal government.

BUDGET CHANGES AND OPERATIONAL IMPACT

Requirements are decreasing by \$1.9 million. This is primarily due to a reduction of \$2.4 million in operating transfers out for one-time capital projects carried-over from 2013-14 (i.e. warehouse) and completed in 2014-15. This is offset by an increase of \$572,683 in staffing expenses due to the net increase of 9 limited term positions mainly to operate the Fontana Citrus Head Start site and to increase the level of interaction between children and teachers in the Early Head Start program.



^{**} Contribution to Fund Balance appears as a negative number and increases Available Reserves.

ANALYSIS OF FUND BALANCE

The decrease in fund balance of \$82,351, to a negative \$159,542 at the beginning of 2015-16, is primarily due to an open purchase order that will not be closed until 2015-16. This purchase order is for the purchase of a scissor lift and a stake bed truck that will be utilized by the department for warehouse and maintenance operations. Federal revenues to reimburse this purchase will be received by the department in 2015-16.

2015-16 POSITION SUMMARY*

	2014-15				2015-16		
Division	Modified Staffing	Adds	Deletes	Re-Orgs	Recommended	Limited	Regular
Executive Unit	2	0	0	0	2	0	2
Operations	650	15	-1	0	664	644	20
Administration	45	0	0	0	45	10	35
Quality Assurance	10	0	0	0	10	0	10
Total	707	15	-1	0	721	654	67

^{*}Detailed classification listing available in Appendix D

STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing Expenses of \$29.8 million fund 721 positions of which 67 are regular positions and 654 are limited term positions. This includes a net increase of 9 limited term positions in 2015-16. This will allow the department to staff the additional classrooms at the Fontana Citrus Head Start site and reduce the child to adult ratio in the Early Head Start program. Additionally, 5 contract positions were approved by the Board of Supervisors (1/27/15, No. 41) to provide services for the Early Head Start – Child Care Partnership Program.

The budget includes the addition of Contract Teacher I 12 months (4), Contract Teacher Aide II 12 months (1), Contract Custodian 12 months (2), and Contract Food Service Worker 12 months(1). The department also added a Contract Behavioral Specialist (1) and a Special Education Specialist – Extra Help (1) which is offset by the deletion of a Speech Therapist (1).

